

**TAYSIDE AND CENTRAL SCOTLAND TRANSPORT PARTNERSHIP
EXECUTIVE COMMITTEE**

28 APRIL 2026

**AWARD OF TACTRAN PEOPLE AND PLACE PROGRAMME PROJECTS
REPORT BY PROJECTS AND PROGRAMME MANAGER**

Purpose

The purpose of this paper is to seek approval to update and award project offers under the Tactran People and Place programme (P&P) for the financial year 2026/27.

Summary

An indicative P&P programme had been developed, reported and approved by the Executive Committee, and noted at the last Partnership meeting of 17 March 2026. Since this meeting Transport Scotland have informed all Regional Transport Partnership's, including Tactran, of a substantial reduction in the funding levels available to the programme, that represent a substantive change in amount available.

In light of the reduction in funding a logic-based approach to the allocation of the new (lower) amount has been defined and applied.

This report requests the Tactran Partnership Board note the changes in amounts available, the process of re-allocation; and that the Executive Committee approve the allocation of funds to projects as set out in this report.

1. RECOMMENDATIONS

1.1 That the Executive Committee:

- (i) Note the process as defined for the allocation of P&P project support as described here below; and
- (ii) Approve the issuing of award offers as indicated in the table of awards.

2. BACKGROUND

- 2.1 The March Partnership Board (Report RTP/26/09 refers) considered and approved an indicative programme for the delivery of the Tactran People and Place programme. The programme was based on funding levels indicated to the Partnership by Transport Scotland, with allocations to the various projects made on this basis.

3. DISCUSSION

3.1 In the period since the March Partnership meeting Tactran have been informed of a reduction in the revenue budget (RDEL) available. Capital budgets (CDEL) remain unchanged. The change represents a reduction in the available revenue funding for the programme of 60%. A confirmed budget and offer letter have been provided by Transport Scotland to the sum of £1,518,659 in capital funding, and £312,123.00 in revenue funds.

3.2 As a result of the reduction, a sum of £458,500 will need to be identified and removed from the budget originally notified. A logic-based approach has been developed and adopted applying four steps:

- Confirm definitions of capital and revenue costs by project, moving costs to capital where possible and legitimate;
- Sharing funding across related funding sources;
- Reducing administration costs; and
- Cutting of projects where unavoidable.

Administration costs are also reduced to the extent possible. Details of the approach adopted are set out in the Appendix A to this report.

Impacts

3.3 The re-allocation of funds following the revised methodology proposed results in the following primary outcomes:

Table 1: Actions by project

User Impact	Project	Description	Outcome
<u>Major negative impacts</u>	Live Active Leisure, Buddy Walking	Project to provide physical activity across Perth	to not receive funding
	University of Stirling,	Project to provide active travel and cycle storage on campus	to not receive funding.
	Transform Scotland love my bus,	Project to support bus promotion	to not receive funding.
	Leisure and culture Dundee, give us a break	Project to promote sport and active lifestyles	to not receive funding.
	Angus cycle hub, Access to bikes Dundee,	Project to provide bike packages (1 of 2)	to not receive funding
<u>Minor negative impacts</u>	Loch Lomond and Trossachs National Park,	Locally focused DRT and bus provision.	reductions to capital and revenue funding, with service provision moving to

User Impact	Project	Description	Outcome
			Stirling Council project, thus ensuring the continued provision of bus access.
	Bike Station Wee Bike Library,	Project to provide access to bikes.	to receive capital funding alone.
	Bike Station Kids Bike Life,	Project to provide access to bikes	to receive capital funding alone.
	Stirling Council Ebike share,	Project to provide access to shared e-bikes.	to receive capital funding alone.
	Dundee City Council, workplace cycling provision,	Project to provide cycle storage and planning at workplaces.	to receive capital funding alone.
	Dundee City Council, Secure residential cycle parking,	Project to support residential cycle parking.	to receive reduced RDEL funding.
	Living Streets, maintain capital,	Project to provide walking promotion in schools.	reductions to revenue funding.
	PKC Early years road safety,	Project to provide training for road safety amongst pre-school and early school aged children.	maintain capital, small reduction to revenue.
	FEL Scotland Stirling Schools,	Project to promote active travel amongst Stirling schools	maintain capital, small reduction to revenue.
	Dundee Dragons	Project to promote cycle activities for individuals with physical disabilities	maintain capital, small reduction to revenue.
	Angus Cycle Hub, Angus cycle,	Project to support bike provision.	to receive capital funding alone.
	Angus cycle hub, bell street hub,	Project to support the active travel hub in Dundee	to receive capital funding alone.
	Recyke-a-bike, access to bikes	Project to support access to bikes	reduction to revenue funding.
	Ancrum Dundee Schools,	Project to promote active travel.	to receive capital funding alone.
	Scrap Antics,	Project to promote families and young children to use cycles and walking	to receive funding focused on capital.
	Angus Cycle Hub, Access to bikes Angus,	Project to provide bike packages in Angus.	to receive capital funding alone.
	Leisure and culture Dundee, adaptive cycling	Project to support disabled cycling	to receive capital funding alone.
	Travel Know How,	Project to deliver workplace travel plans.	to not receive Tactran specific funding, national scheme continuing.
<u>Neutral impacts</u>	Amina Journey Sisters,	Project to support active travel amongst marginalised communities.	Unchanged.
	Cycling Scotland, workplace and schools,	Project to support provision of cycle parking infrastructure.	unchanged.

User Impact	Project	Description	Outcome
	Cycling Scotland, workplace and schools,	Project to support provision of cycle parking infrastructure.	unchanged.
	NHS, PRI cycle parking	Project to deliver cycle parking	unchanged.
	Tactran MaaS	Project to develop MaaS platform.	reduced amounts from P&P, revenue funding for some aspects from T2E.
	Stirling Council, Trossachs DRT,	Project to deliver focused DRT	to receive reduced capital funding from P&P, with alternative funding from T2E.
	Cycle Crieff,	Project to support cycling	unchanged.
	Angus Council , DDRT,	Project to deliver focused DRT.	to receive reduced capital funding from P&P, with alternative funding from T2E.

Outcomes

3.4 On the basis of the changes as set out above the budget would result CDEL £1,518,658.55; RDEL £312,761.29 TOTAL £1,831,419. Whilst highly regrettable to make the cuts as shown, the outturn figures shown in the above estimation are within a small margin of the new Transport Scotland budget and are provided as a maximum cost, as set out by project in the table below.

Table 2: Financial allocations

Organisation	Project Name	Capital Requested	Revenue Requested	Total Requested	Capital offered	Revenue Offered	Total Offered
Live Active Leisure	LAL – Buddy Walking and All Ability Cycling	£0.00	£61,993.00	£61,993.00	£0.00	£0.00	£0.00
The Bike Station	Wee Bike Library	£160,666.00	£0.00	£160,666.00	£160,666.00	£0.00	£160,666.00
The Bike Station	Kids Bike Life	£45,096.00	£54,544.00	£99,640.00	£96,000.00	£0.00	£96,000.00
Stirling Council	Stirling E-Bike Share Scheme: Restoring Shared Mobility	£70,000.00	£0.00	£70,000.00	£35,000.00	£0.00	£35,000.00
Amina	Journey Sisters	£6,000.00	£12,000.00	£18,000.00	£6,000.00	£12,000.00	£18,000.00
Dundee City Council	DCC Workplace cycling provision	£15,990.00	£0.00	£15,990.00	£15,590.00	£0.00	£15,590.00
Dundee City Council	DCC Secure residential cycle parking	£0.00	£15,250.00	£15,250.00	£0.00	£12,200.00	£12,200.00
Cycling Scotland	Workplace & Schools Travel Planning and Cycle Storage project	£150,000.00	£0.00	£150,000.00	£150,000.00	£0.00	£150,000.00

Organisation	Project Name	Capital Requested	Revenue Requested	Total Requested	Capital offered	Revenue Offered	Total Offered
Loch Lomond & The Trossachs National Park Authority	Trossachs Explorer Shuttle Bus	£5,000.00	£100,000.00	£105,000.00	£0.00	£10,000.00	£10,000.00
Living Streets	Walking Nation 26/27	£10,868.00	£115,961.00	£126,829.00	£10,868.00	£80,000.72	£90,868.72
University of Stirling	University of Stirling – The Active Campus Project	£78,452.70	£23,037.50	£101,490.20	£0.00	£0.00	£0.00
Perth and Kinross Council	Early Years Road Safety Project	£24,291.00	£106,200.00	£130,491.00	£24,291.00	£95,000.00	£119,291.00
FEL Scotland	Stirling Schools and Community	£79,712.00	£14,487.00	£94,199.00	£79,712.00	£9,140.90	£88,852.90
Dundee Dragons Wheelchair Sports Club	Active Wheelchair Travel – Powered Up!	£87,200.00	£10,000.00	£97,200.00	£87,200.00	£5,000.00	£92,200.00
Angus Cycle Hub CIC	Angus Cycling Friendly Communities	£73,985.00	£41,300.00	£115,285.00	£110,000.00	£0.00	£110,000.00
Angus Cycle Hub CIC	Bell Street Green Transport Hub - Skills Park & Community Active Travel Programme	£100,000.00	£20,000.00	£120,000.00	£100,000.00	£0.00	£100,000.00
Transform Scotland	LoveMyBus Youth Programme (LMBYP)	£0.00	£48,070.00	£48,070.00	£0.00	£0.00	£0.00
Recyke-a-bike	Access to Bikes – Bike Library	£115,318.00	£39,403.00	£154,721.00	£108,318.00	£26,188.07	£134,506.07
Travelknowhow Scotland	TKHS/CalCom muter Workplace Travel Planning 2026/27	£0.00	£82,860.00	£82,860.00	£0.00	£0.00	£0.00 Funding via national programme
NHS Tayside	PRI Cycle Parking	£24,140.40	£0.00	£24,140.40	£24,140.00	£0.00	£24,140.00
Tactran	MaaS development and marketing	£185,600.00	£45,000.00	£230,600.00	£131,463.00	£0.00	£131,463.00
Ancrum	Active Travel Dundee Schools	£91,752.00	£24,000.00	£115,752.00	£111,000.00	£0.00	£111,000.00
Leisure & Culture Dundee	Give us a break youth partnership project	£18,025.00	£4,005.00	£22,030.00	£0.00	£0.00	£0.00
ScrapAntics CIC	Going Places	£2,812.00	£9,940.00	£12,752.00	£7,812.00	£4,940.00	£12,752.00
Angus Cycle Hub CIC	ReCycles Access to Bikes - Angus	£120,000.00	£0.00	£120,000.00	£120,000.00	£0.00	£120,000.00
Angus Cycle Hub CIC	ReCycles Access to Bikes - Dundee	£120,000.00	£0.00	£120,000.00	£0.00	£0.00	£0.00
Stirling Council	Public Transport visitor attraction connections	£30,000.00	£70,000.00	£100,000.00	£40,000.00	£9,000.00	£49,000.00 Additional funding via T2E

Organisation	Project Name	Capital Requested	Revenue Requested	Total Requested	Capital offered	Revenue Offered	Total Offered
Cycle Crieff	Ongoing community support	£18,000.00	£7,700.00	£25,700.00	£18,000.00	£6,930.00	£24,930.00
Leisure and Culture Dundee	Active Dundee Adapted Cycling	£47,598.55	£19,660.40	£67,258.95	£47,598.55	£0.00	£47,598.55
Angus Council	DDRT Development	£70,000.00	£0.00	£70,000.00	£35,000.00	£0.00	£35,000.00 Additional funding via T2E

4. CONSULTATIONS

- 4.1 Local Authority officers and Local Employability Partnerships (LEPs) were included in the development of the proposal and assisted in the evaluation and the preparation of this report.

5. RESOURCE IMPLICATIONS

- 5.1 Programme operating and administration costs incurred by Tactran are included in the submission.

6. EQUALITIES IMPLICATIONS

- 6.1 This report has been screened for any policy implications in respect of Equality Impact Assessment and no major issues have been identified.

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NOTE

The following background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (and not containing confidential or exempt information) were relied on to a material extent in preparing this Report.

Report to Partnership RTP/26/09, People and Place programme 2026/27, 17 March 2026

Report to Executive Committee, RTP/25/34, Programme Design Update People and Place 2025/26, 10 November 2025

Report to Partnership RTP/25/48, People and Place programme 2026/27, 16
December 2025

Revised Assessment Methodology

The revised methodology adopted follows a logic-based approach, comprising four fundamental steps, all with the intent to maintain as many projects support as possible. The four steps are:

- Confirm definitions of capital and revenue costs by project, moving costs to capital where possible and legitimate,
- Sharing funding across related funding sources,
- Reducing administration costs, and
- Cutting of projects where unavoidable.

Capitalisation of project expenses

Capital support available has remained unchanged, though the proportions allocated between revenue and capital have altered as a result of the reduction in revenue funds. A potential saving of revenue costs may be possible where legitimate capital costs are identified as such.

Proposal

That all projects are reviewed with the intention of capitalisation as possible. It is noted that this will affect very few projects.

Shared funding and reallocation

Cost sharing between parallel funds is proposed where a project sits across more than one fund.

The MaaS project provides an example of existing shared funding. It is currently funded across two sources, the P&P programme, and separately by a direct grant from Transport Scotland. The launch of the parallel Transport to Employment fund further supports the opportunity for higher support levels from non-P&P sources. The same funding may also be appropriate for supporting some other projects, specifically those where a Transport to Employment (T2E) function could be incorporated.

In the initial funding allocation two Demand Responsive Transport (DRT) services were proposed for support under P&P, being the Stirling Trossachs Explorer, and the Angus Digital DRT (DDRT) scheme. As both are linked to the aims of T2E

these may be further adapted to T2E as to allow for reallocation to T2E funding. It is noted that any such reallocation would require the adoption of T2E outputs by projects thus supported.

Proposal

- a. MaaS: Co-funding to move all proposed P&P revenue funding to T2E and Transport Scotland direct funding. This would result in co-funding between P&P, T2E, and Transport Scotland direct funds. The outcome will require an extension of the MaaS programme to T2E.
- b. Angus Council DDRT: Split funding between P&P and T2E, whilst maintaining capital expenditure in P&P. Ensure that both P&P and T2E outcomes are achieved by linking people and place projects with demonstrated access to employment demand. This would result in an extension of services to support T2E outcomes.
- c. Stirling council Trossachs Explorer: As per Angus Council DDRT, above, split funding, whilst maintain CDEL expenditure in P&P. This would result in an extension of services to support T2E outcomes, with a consequential increase in budget to ensure employment outcomes met.

Reducing administration costs

Previous rounds have significantly reduced administration costs, with minimal opportunity to make further cuts in staffing costs, though some reallocation may be possible. It has been confirmed with the Partnership's Finance Officers that capitalisation will **NOT** be possible for staff costs unless directly engaged in a project. The calculation below maintains staffing under revenue.

Proposal

- a. To move all P&P staffing costs associated with Projects and Programme Manager as recharges across other funds.
- b. To move a proportion (10%) of staffing costs associated with Projects Officer to be recharged to T2E.
- c. To separate P&P marketing from wider Tactran marketing activities, moving Tactran wide promotion provided by Flourish Marketing to other resource centres. Allocate marketing costs associated with People and Place activities to individual projects.

Cutting projects where unavoidable

This is the least favoured option but is a necessary step. In line with the evaluation schema as previously identified and agreed with LA colleagues, it was proposed that a score-based metric be applied to assist allocations, which are further applied to the reduction in initial amounts. A lower limit has also been applied to ensure projects maintain a minimum viable amount, with the impact that projects below that threshold not be funded.

Additional consideration is also applied in reference to a Transport Scotland recommendation that community and schools-based projects be prioritised for funding. The score allocation, including performance and identified issues, has been included and is applied with the effect of the cuts to projects as illustrated in table 2, above.