



**Public Services Reform (Scotland) Act 2010**

**Annual Statement 2010/11**

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## Statement on Measures to Support Sustainable Economic Growth – 2010/11

### 1. Introduction

- 1.1 Tactran is the statutory Regional Transport Partnership covering the Angus Council, Dundee City Council, Perth & Kinross Council and Stirling Council areas. The Partnership's principal statutory duties are to create and oversee the delivery of a Regional Transport Strategy; to engage proactively in Community Planning; and to engage as a Key Agency in the Development Planning process at a regional and local level.
- 1.2 The Public Services Reform (Scotland) Act 2010 requires listed public bodies to publish, as soon as reasonably practicable after the end of each financial year, a statement on the steps they have taken to promote and increase sustainable economic growth through the exercise of their functions. Regional Transport Partnerships (RTPs) are listed bodies within the Act.
- 1.3 This statement on Measures to Support Sustainable Economic Growth summarises the key areas of relevant Tactran activity and should be read in conjunction with the separate statement on Efficiency, Effectiveness and Economy, and the financial information that is also required to be published under the Act. All of this information can be viewed on, or downloaded free of charge from, the Partnership's website [www.tactran.gov.uk](http://www.tactran.gov.uk)
- 1.4 The Scottish Government's central purpose is to promote sustainable economic growth. The Tactran Regional Transport Strategy 2008 – 2023 (RTS), approved by Ministers in June 2008, has at its heart 3 key strategic themes, which are to :-
  - deliver economic prosperity;
  - connect communities and be socially inclusive; and
  - promote environmental sustainability, health and wellbeing.
- 1.5 Our 16 RTS Objectives have been mapped against the Scottish Government's Strategic Objectives and National Outcomes, demonstrating the very close alignment of the RTS with Scottish Government's strategic aims and priorities. The links between RTS Objectives and Government's National Performance Framework and related Strategic Objectives and Outcomes are demonstrated in Appendix C to the Strategy, which can be viewed at <http://www.tactran.gov.uk/documents/TACTRANRTS-FinalNov2008.pdf>
- 1.6 The RTS Delivery Plan is also being progressively aligned with emerging priority actions identified in Single Outcome Agreements (SOAs) and associated Action Plans, thus ensuring that the Partnership's delivery priorities contribute to defined National and Local Outcomes, including those relating to sustainable economic growth. The Partnership is a formal signatory to the 4 SOAs covering the Angus, Dundee City, Perth & Kinross and Stirling Community Planning Partnerships.

## **2 Measures to Support Sustainable Economic Growth**

- 2.1 The RTS recognises the crucial role and contribution which efficient, properly integrated and environmentally sustainable transport networks and infrastructure can play in supporting an economically vibrant, environmentally responsible and inclusive society. The strategic aims and actions set out in the Tactran RTS, coupled with the defined delivery priorities set out in the RTS Delivery Plan, are designed to support and promote sustainable economic growth locally, regionally and nationally.
- 2.2 Specific measures which the Partnership has progressed and/or implemented through its Revenue and Capital Programmes and through its general activity in fulfilment of its statutory role during 2010/11, are summarised below. Further detailed information on these projects, initiatives and activity can also be obtained by visiting our website at <http://www.tactran.gov.uk/projects.html>.

### **Integrating Strategic Transportation and Land Use Planning**

- 2.3 It is crucial that strategic transportation and land use policy and planning is fully aligned and integrated in a manner that supports sustainable economic growth, by ensuring development is directed to the most economically and environmentally sustainable locations, supported by the necessary transport systems and infrastructure. In keeping with the Partnership's role as a Key Agency in the Development Planning process, a significant and growing amount of Tactran's activity and staff resource has been directed to engaging fully in the development of the TAYplan Strategic Development Plan (SDP) for Dundee City, Angus, Perth & Kinross and North East Fife region and the Local Development Plans (LDPs) across the region.
- 2.4 Officers have contributed directly to the development of the TAYplan Main Issues Report, Proposed Plan and Action Programme. Close and ongoing consultation with TAYplan and other key stakeholders, including Transport Scotland, has ensured that the Proposed Plan policies and specific transportation proposals contained in the SDP Action Programme are closely aligned with the strategic aims and delivery priorities set out within the RTS, RTS Delivery Plan and the Strategic Transport Projects Review (STPR).
- 2.5 Tactran has also participated and contributed similarly to the development of the LDPs for Angus, Dundee City, Perth & Kinross and Stirling and for those parts of the Cairngorms National Park and the Loch Lomond and the Trossachs National Park which fall within the Tactran region. During 2010/11 each of these LDPs is at a different stage of development. Tactran will continue to be formally engaged in the development of, and will comment formally on, the relevant Main Issues Reports, Proposed Plans and Action Programmes.
- 2.6 Looking forward it is envisaged that the first comprehensive, statutory refresh of the RTS will be aligned with the second iteration of the SDP and LDPs, probably in 2013/14.

## **RTS Project Development and Delivery**

- 2.7 Tactran's delivery priorities and the specific interventions required to deliver the RTS Vision and Objectives are set out in the RTS, associated sub-Strategies for Walking & Cycling, Buses, Park & Ride and Travel Information and the RTS Delivery Plan. Initiatives and projects that were progressed and/or implemented through our 2010/11 Revenue and Capital Programmes are highlighted below. Further information on specific projects and initiatives can be obtained by visiting the website.

### Strategic Connectivity

- 2.8 Tactran liaises with Transport Scotland, Councils, adjoining RTPs, the rail industry and a wide range of other stakeholders on the development of RTS priorities and STPR initiatives which seek to enhance the region's strategic road, rail and air connectivity.
- 2.9 In partnership with Perth & Kinross Council the Partnership funded ongoing design feasibility work on the proposed **A94 – A9 link road**, which will improve strategic connectivity within the region and assist in addressing growing traffic congestion and air quality management issues within the City of Perth. The proposed link road and an associated package of walking, cycling and public transport enhancements is a key priority in supporting and accommodating the economic growth potential of the City.
- 2.10 Work continued on developing **Strategic Park & Ride/Choose**. Proposals have been developed for facilities around Dundee on the A92(T) south of the Tay Bridge (in partnership with SEStran, Dundee City Council, Fife Council and Transport Scotland) and serving the A90(T) corridor to the west of Dundee (in partnership with Dundee City Council and Transport Scotland). In addition to supporting STPR and RTS objectives on regional and national economic growth by improving the efficiency of the strategic and regional transport network, this work supports wider economic regeneration objectives of the Dundee Waterfront and V&A@Dundee projects.
- 2.11 Further work on Park & Ride/Choose included development of proposals for a facility at East Perth, adjacent to the A90(T) and provision of passenger waiting facilities at the established and successful Broxden site close to the A9(T).
- 2.12 Partnership funding has been provided to Angus Council to support the implementation of **Quality Bus Corridor public transport enhancements** on the Montrose – Arbroath – Dundee strategic corridor.
- 2.13 Work also continued on the **Tay Estuary Rail Study (TERS)**, which seeks to deliver significant enhancements to regional and local rail services by complementing planned STPR improvements to rail connectivity between the north and north east of Scotland, and the Central Belt. The TERS work demonstrates a positive Business Case for introducing incremental service enhancements between Arbroath – Dundee – Perth – Stirling and Glasgow, with significant potential for modal shift in favour of rail for suburban travel around Dundee and Perth, and for longer distance travel to/from and within the Central Belt. Tactran has also contributed financial and technical support for the development of proposals for upgrading **Dundee Station**.
- 2.14 Through its work on TERS and by contributing to Network Rail and ScotRail working groups on station facilities, access, and timetabling, Tactran seeks to ensure that rail connectivity and facilities within the region meet current and future needs. Tactran is also working jointly with the other RTPs on making the case for extension of the proposed UK **High Speed Rail** network to Scotland.

- 2.15 The Partnership provided grant funding to Dundee City Council to support the maintenance of strategically important **air services between Dundee and London City Airport**.
- 2.16 In partnership with Dundee City Council a total of £2.3 million in Capital funding is allocated across Financial Years 2010/11 – 2011/12 to improve the constrained road access to the **Port of Dundee** at Stannergate Bridge, in support of the emerging renewables opportunities identified in the National Renewables Investment Plan (NRIP). Tactran has also contributed to the costs of undertaking a Montrose Masterplan study, which is examining economic regeneration potential in the area around the **Port of Montrose**, again linked with emerging renewables and economic growth opportunities. The Partnership also funded design work on improving the road connections to **Perth Harbour** during 2010/11.
- 2.17 Through the **Regional Freight Quality Partnership** studies have been undertaken on Lorry Parking, Lorry Routeing and, in Partnership with Perth & Kinross Council, the potential for developing Freight Consolidation Centres, aimed at addressing local air quality issues through more efficient and environmentally friendly approaches to movement of freight.

#### Travel Planning and Behavioural Change

- 2.18 Tactran liaises with partner Councils, Health Boards, Universities and other public sector bodies on the promotion and development of Travel Planning and behavioural change in favour of more sustainable modes of transport through its Sustainable Travel Liaison Group. In addition the Tactran Travel Plan Officer works with and supports public bodies and private sector organisations in the development of workplace Travel Plans, which aim to improve efficient and sustainable access for business and other travel demands.
- 2.19 Tactran has supported implementation of the nationally recognised Dundee Travel Active “Smarter Choices/Smarter Places” pilot project, through its Capital and Revenue programmes and by donating Travel Plan Officer staff time to support and promote the project.
- 2.20 Tactran funded and maintains the increasingly successful [www.tactranliftshare.com](http://www.tactranliftshare.com) travel planning website and similar local liftshare sites within each of our partner Councils, supporting implementation of their own Travel Plans.
- 2.21 Working in partnership with consultants TPi and the Shona Drummond Consultancy we have developed the **Travel Know How** travel plan implementer toolkit, which is designed to support small and large public and private sector organisations in the development and ongoing implementation of workplace and organisational Travel Plans.
- 2.22 Through our **Sustainable Travel Grant Scheme** matched funding has been provided to support implementation of sustainable transport measures and facilities within partner Councils, Health Boards, Universities and other public sector and not-for-profit organisations.
- 2.23 Grant funding has been provided to Stirling Council to enhance local cycling infrastructure, including filling gaps in the **National Cycle Network**.

### Travel Information

- 2.24 The provision of consistent, reliable and accessible travel information is a key part of an economically and environmentally efficient transportation system. During 2010/11 the Partnership continued to develop the [www.tactranconnect.com](http://www.tactranconnect.com) travel information web portal. This is the first comprehensive multi-modal travel information facility in Scotland, including personalised journey planning facilities linked to the Traveline Scotland system, information on walk, cycle, bus, rail, car, air and providing up to date travel information through social media networks. The **tactranconnect** service provides commuters, visitors and other travellers with access to comprehensive information to aid more informed travel choices for work, leisure, health and other travel needs.
- 2.25 Work also continued on the development of a **Regional Bus Information Strategy**, which will provide the framework for delivering a consistent regional standard of bus information in all its mediums. It is envisaged that the RBIS will be adopted in early 2011/12.

### Transport and Health

- 2.26 Working with NHS Tayside, NHS Forth Valley and the Scottish Ambulance Service we have developed a **Health & Transport Action Plan** which seeks to address the key relationships between transport and health namely :-
- promoting active travel as a means of improving personal health and wellbeing;
  - reducing the impacts of transport on health – for example air quality;
  - improving access to healthcare; and
  - encouraging more sustainable NHS employee/workplace travel.
- 2.27 A Draft Action Plan has been developed during 2010/11 and will be the subject of further consultation with key stakeholders during 2011/12.

## Statement of Efficiency, Effectiveness and Economy – 2010/11

### 1. Introduction

- 1.1 Tactran is the statutory Regional Transport Partnership covering the Angus Council, Dundee City Council, Perth & Kinross Council and Stirling Council areas. The Partnership's principal statutory duties are to create and oversee the delivery of a Regional Transport Strategy; to engage proactively in Community Planning; and to engage as a Key Agency in the Development Planning process at a regional and local level.
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- 1.3 This statement on Efficiency, Effectiveness and Economy summarises the key areas of relevant Tactran activity and should be read in conjunction with the separate statement on Sustainable Economic Growth and the financial information that is also required to be published under the Act. All of this information can be viewed on, or downloaded free of charge from, the Partnership's website [www.tactran.gov.uk](http://www.tactran.gov.uk).

### 2. Activity During 2010/11

- 2.1 During 2010/11 Tactran implemented or continued a number of operational and cost efficiency initiatives.

#### **Efficiency Savings**

##### Accommodation

- 2.2 The Partnership's office accommodation is the subject of a private lease. A negotiated fixed price rental for the period 2009/10 – 2011/12 achieved budgeted savings of £3,000/annum.
- 2.3 During December 2010 the Partnership agreed to hold all of its meetings in Perth, generating estimated travel and other cost savings of approximately £1,500/annum.
- 2.4 Further premises and property cost savings of £2,000/annum were achieved through negotiated Business Rates rebates and £2,000/annum through renegotiating energy supply contracts.

##### Staffing and Related Resources

- 2.5 Vacancy Management measures achieved recurring savings equivalent to approximately £41,000/annum.
- 2.6 Withdrawal of staff car parking permits, in line with sustainable travel planning principles, achieved a further £2,000/annum.
- 2.7 The combined effect of the above efficiency savings, net of a number of externally driven cost increases, resulted in savings of £40,000/annum, which was equivalent to an 8½% saving compared with Core operating costs in 2009/10.

## **Shared Services**

### Administrative Support

- 2.8 Tactran receives all of its Secretariat, Financial and Legal support from Perth & Kinross Council. These services are provided to a high standard at rates which are considerably more competitive than could be achieved through external procurement of these statutorily necessary support services.
- 2.9 Payroll and Information Technology support is also provided by Perth & Kinross Council through Service Level Agreements. Again the support provided is considered to be considerably more cost effective than if the Partnership had to purchase these services and associated systems separately.

### Accessibility Planning

- 2.10 Tactran funds a centralised regional resource for Accessibility Planning, enabling Councils and other bodies to make use of this facility to inform their strategic plans.
- 2.11 During 2010/11 use was made of this facility to inform the development of the TAYplan Strategic Development Plan, Local Development Plans and Single Outcome Agreements.

### Travel Information

- 2.12 The [www.tactranconnect.com](http://www.tactranconnect.com) multi-modal travel information web portal provides comprehensive regional travel information on all transport modes, coupled with mode-specific journey planning features linked with Traveline Scotland and other transport provider websites. This unique travel information facility in Scotland is freely available to individuals and public/private sector organisations, and has been incorporated as a comprehensive travel information source within partner Council and other organisations websites.
- 2.13 Tactran is developing a Regional Bus Information Strategy (RBIS). When completed the RBIS will provide a framework for development of consistent Local Bus Information Strategies (LBIS) in the 3 Council areas where no LBIS currently exists.

### Travel Planning

- 2.14 The Tactran Travel Plan Officer supports the development of Travel Plans and behavioural change measures within partner Councils, Health Boards and other public and private sector organisations, through the provision of specialist expertise and advice.
- 2.15 Tactran has supported implementation of the nationally recognised Dundee Travel Active “Smarter Choices/Smarter Places” pilot project, through its Capital and Revenue programmes and by donating Travel Plan Officer staff time equivalent to 2 days/week during the period of the pilot to support and promote the project.
- 2.16 The [www.tactranliftshare.com](http://www.tactranliftshare.com) website offers a regional trip-sharing facility for private individuals and public/private sector organisations. The recently developed Travel Know How implementer toolkit, developed by Tactran in partnership with TPi and the Shona Drummond Marketing consultancies will shortly be made available to public and private sector organisations to support their own development and ongoing implementation of workplace Travel Plans.

### Scotland Europa

- 2.17 Tactran has recently taken joint membership of Scotland Europa with SEStran and Hitrans, with a view to identifying potential sources of European funding to assist with implementation of the RTS. Joint membership with the other RTPs realises savings compared with individual membership rates.

### Strategic Transportation Planning and Liaison

- 2.18 Tactran represents and liaises on behalf of its partner Councils with Transport Scotland, Department for Transport, the rail industry, Confederation of Passenger Transport, Road Haulage Association, Freight Transport Association, Cycling Scotland and other relevant bodies on matters of national and regional policy and strategic interest.
- 2.19 The Regional Freight Quality Partnership, Regional Buses Forum and Regional Rail Forum provide a locus for engagement between the Partnership, its constituent Councils and the relevant sectoral transport provider and user interests.

### **Procurement**

- 2.20 Supplies, services and contracts to provide support for RTS project development and delivery are submitted to competitive tender in accordance with the Partnership's Financial Regulations.
- 2.21 In delivering specific project initiatives use is made of partner Councils' Term or Framework consultants in appropriate cases, resulting in work being undertaken at competitive rates secured through partner Councils' tendered framework agreements.

June 2011

**Public Services Reform (Scotland) Act 2010**  
**Financial Information Statement**  
**Period covering 1 October 2010 - 31 March 2011**

**1 Public Relations Statement**

Category	Supplier	External costs - invoiced	Total
Advertising - Liftshare	Shona Drummond Marketing	174.00	174.00
	Bauer Radio	3,020.92	3,020.92
	Ubiquitous Taxis	4,800.00	4,800.00
	Liftshare.com Ltd	413.75	413.75
Advertising - Travelknowhow	Shona Drummond Marketing	1,216.00	1,390.00
Advertising - Tactranconnect	Steer Davies Gleave	1,200.00	1,200.00
Branding & Design	Ubiquitous Taxis	2,400.00	7,200.00
	Dundee City Council	1,746.00	1,746.00
Promotional Events & Sponsorship	Tayside Road Safety Forum	2,500.00	2,500.00
Conferences & Exhibitions	ACT Travelwise	99.00	99.00
Publications & Printing	Stirling Council	2,113.10	2,113.10
Digital Communications	Steer Davies Gleave	6,000.00	7,200.00
<b>Total</b>			<b>31,856.77</b>

**2 Overseas Travel**

Nil Return

**3 Hospitality & Entertainment**

Nil Return

**4 External Consultancy**

Supplier	Project / Service	Total	Supplier Total
Colin Buchanan & Partners Ltd	Park & Ride	59,563.65	59,563.65
JMP Consultants Ltd	Freight Consolidation Centre	61,900.17	
JMP Consultants Ltd	Health & Transport Action Plan	3,932.39	65,832.56
MVA Consultancy Ltd	Lorry Routing Study	6,928.80	
MVA Consultancy Ltd	Accessibility Planning	11,124.00	
MVA Consultancy Ltd	Monitoring Framework	6,012.00	24,064.80
Shona Drummond Marketing	TPI	27,000.00	27,000.00
Steer Davies Gleave	Tay Estuary Rail Study	22,393.00	
Steer Davies Gleave	Travel Information Project	10,211.99	32,604.99
<b>Total</b>		<b>209,066.00</b>	<b>209,066.00</b>

**5 Payments in Excess of £25,000**

Payee	Reason	Amount
Angus Council	Bus Measures	50,000.00
Colin Buchanan & Partners Ltd	Park & Ride	59,563.65
Dundee City Council	Strategic Air Service	50,000.00
JMP Consultants Ltd	Various Projects	65,832.56
Shona Drummond Marketing	TPI Project	28,390.00
Steer Davies Gleave	Various Projects	39,804.99
Stirling Council	Walking & Cycling Measures	43,000.00
<b>Total</b>		<b>336,591.20</b>

**6 Members or employees who received remuneration in excess of £150,000**

Nil return.